





ANNUAL REPORT 2022 - 2023







FRONT COVER / Top left: Herrick Lake in Wheaton, photo courtesy of the Forest Preserve District of DuPage County; Top right: Opening day of the Cheney Run Wetland Park in Michigan City, IN, photo by Delta Institute; Middle left: Cheney Run in Michigan City, IN after Delta's successful restoration project, photo by Delta Institute; Bottom left: Beebalm / Monarda bush, photo by Canva via McKinneMike; Bottom right: Chicago skyline looking out on Lake Michigan, photo by Canva via welcomia; BACK COVER / Top: Sunset on an Indiana farm, photo by Canva via IsaacTraut; Bottom left: Aerial view of Lake Calumet, photo courtesy of our partners at the Illinois International Port District; Bottom right: View of the Chicago River and the Jewelers Building, the site of Delta Institute's headquarters, by Susanne Preisinger via Unsplash

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Who We Are

LETTER FROM THE CEO

Yet another year has passed, and yet another year surpassed our expectations.

As you all know, our work at Delta Institute addresses the complex environmental and economic issues that face our home region, while collaborating directly with so many amazing community partners in urban and rural areas throughout the Midwest. This collaboration requires much conversation, and a key word routinely is brought up to us: resilience.

Resilience is typically used in relation to our mission or specific projects, but as we reflect in this Annual Report, let's highlight and discuss how it pertains to our organization as a whole. Thanks to our wonderful network of supporters, partners, volunteers and staff, Delta moved forward in 2022-2023 with numerous new projects, a clearer strategy and identity, and a more detailed map of the road ahead.

Well before COVID, Delta had incorporated Diversity, Equity and Inclusion (DEI) as an organizational commitment. And in 2019, we began ramping up that commitment, having recognized that we have an obligation to consider biases and equity in every facet of our work to then authentically combat the legacies of environmental injustice, and to ensure that we do not contribute to these legacy injustices that the 501c3 sector has perpetuated either directly or indirectly. In the spirit of collaboration and transparency, we published our DEI Executive Summary online and have continued to provide updates on the additional strides and resources we make in this continuous process of improvement. I encourage you to read more about the action we're taking to center DEI by visiting https://delta-institute.org/dei.

Our DEI efforts directly led to our current 2022-2025 Strategic Plan, allowing us to reflect, pivot, and focus in on areas that make authentic and respectful sense for Delta Institute to operate within—our "Place in the Universe," so to speak. The first two years of our current Strategic Plan's accomplishments are described within this Report—with so much more that is on our radar for the year(s) to come.

As we all know, big plans and big ideas don't function without all the checks and balances and internal controls that allow for our efforts to flourish. I am proud to share that Candid (formerly GuideStar) has recognized Delta with a Platinum Seal of Transparency, the highest level of recognition, for the fourth year in a row. In addition, Charity Navigator designated Delta with a Four-Star rating, their highest accolade during our first-ever rating by this national nonprofit watchdog agency. This means that of the federally recognized 1.7M nonprofits in the United States, Delta ranks among the top 1% of nonprofits regarding transparency.

We welcome everyone to learn more by visiting our Candid profile at guidestar.org/ profile/36-4210191 or our Charity Navigator profile at charitynavigator.org/ein/364210191.

We have so much more to share beyond what is conveyed in any report, and I invite you to email me at wschleizer@delta-institute.org or call at 312-554-0900 if you have any questions about where Delta is today, and where we're going tomorrow.

With gratitude, and keen hope of a more resilient, equitable and innovative Midwest for us all,



Bill Schleizer CEO, Delta Institute



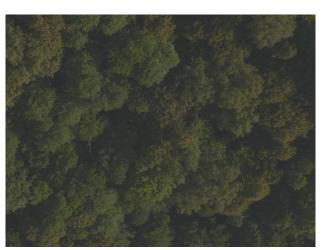








Photo by Mike Nakamura

OUR WORK

Over the past two years, our organization's namesake has become more relevant than ever. As you likely recall from a science class long ago, a delta is a natural point of change at which a river feeds into a larger body of water. Like that transformative landform, Delta Institute is a place where numerous distinct streams unify as one harmonious ecosystem. This similarity has been particularly apparent since we adopted a new Strategic Plan which defines our project portfolio in terms of three programmatic focus areas: nature-based climate solutions, resilient agriculture, and sustainability and support services.

The new Strategic Plan that outlines Delta's impact goals through 2025 stems from a longstanding organization-wide effort to evolve in order to best serve our community partners. In 2019, Delta convened a Diversity, Equity, and Inclusion (DEI) Committee composed of staff, associate board, and governing board members which created a comprehensive overview of our approach to DEI with clearly defined actionable recommendations. Those recommendations directed the creation of our current Strategic Plan, our organizational belief statement, our policies on inclusive communications and community partner compensation, as well as a wealth of resources for staff and public use.

While we're committed to continuous evolution, our purpose remains consistent: Delta Institute exists because environmental and economic issues hit communities—both urban and rural—through disinvestment, inequity, and policy decisions. We have and always will collaborate to solve legacy environmental and economic issues at the community level, but what has been transforming is how we treat the self-defined goals our partners share with us as the central foci of our projects.

By outlining three focused programmatic areas with tailored approaches to partner engagement, we have become more effective in providing our expertise and support where it is most needed and productive. Delta Institute's efforts to improve water quality, protect ecosystems, strengthen working lands, and implement sustainable community planning are aimed at achieving a vision of a thriving and climate-resilient Midwest. With equity, inclusivity, and community voices at the fundamental core of our work, we are ensuring that we're striving towards a **shared** vision of our region's future.

OPPOSITE PAGE /

Left: Juneteenth BioBlitz with Blacks in Green on June 17th, 2023, outside of the Emmett & Mamie Till-Mobley House Museum, located in the West Woodlawn Sustainable Square Mile, a project of Blacks in Green / photo courtesy of Blacks in Green Right: Visiting the South Merrill Community Garden, a site where Delta is tracking biodiversity as part of our Generating Critical Data in Green Infrastructure project / Delta Institute

OUR PROGRAMMATIC AREAS





AGRICULTURE













5 Million Midwesterners impacted



Farmers supported



100 Sustainability tools & strategies



\$100 Million Invested in municipal Green Infrastructure



1 Million Acres of more sustainable farmland





Metric tons of CO2-equivalent sequestered





NATURE-BASED CLIMATE SOLUTIONS

Project Highlight

RESTORING THE DUCK CREEK TRIBUTARY IN HOBART, INDIANA

In 2020, Delta Institute began strategizing the restoration of a key waterway in Hobart, Indiana, that flows throughout the entire watershed and ultimately into Lake Michigan. Currently the waterway, the Duck Creek Tributary, overflows with pollution, sediment, and toxinsimpacting the water quality downstream for many communities, including multiple that are designated Environmental Justice communities. We are assisting the City of Hobart and the Hobart Sanitary District to implement streambank stabilization and restoration, and to install a riparian buffer that improves permeability and infiltration along the Tributary corridor within two distinct phases of work.

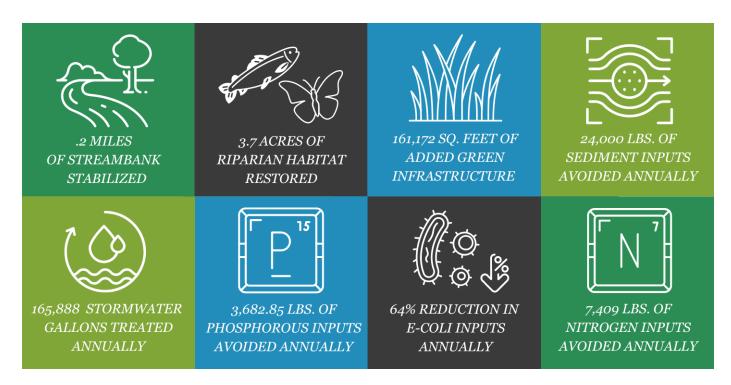


Above: Stormwater Pollution Prevention Plan Inspection; Below: Delta staff at the first phase of work in July 2023 / Delta Institute

Phase 1 Efforts (2020-2023): The project area for our first phase of restoration totaled 3.7 acres of riparian corridor with 1,100 linear feet of perennial stream, and Delta is pleased to share that the first phase of restoration efforts completed in Summer 2023 has been successful:

- Flood Reduction and Stormwater Management: 127,996 gallons of stormwater storage added, captured and infiltrated per year; 161,172 square feet of green infrastructure added.
- Erosion control: 0.2083 miles streambank stabilized; 24,000 lbs. of sediment inputs avoided annually.
- Water Quality Improvement: 3,682.85 lbs. of phosphorus inputs avoided annually; 7,409 lbs. of nitrogen inputs avoided annually; 64% reduction of E-coli inputs avoided annually
- Habitat Restoration: 0.2083 miles of instream and riparian habitat restored.





Phase 2 Efforts (2022-2025): What we will achieve by the completion of phase 2 in 2025:

- Reduce runoff contamination (via removing 4,612 lbs of Phosphorus and 16,564 lbs of nitrogen, annually) and improve water quality in the Tributary;
- Remove invasive species and restore natural habitat within the Tributary;
- Reduce erosion and sedimentation along the Tributary and provide a model for achieving sediment reductions for similar types of projects in the watershed;
- Improve in-stream and riparian habitat quality; and,
- Support climate resiliency in the City of Hobart by improving its infrastructure to manage overbank flooding and promote infiltration by improving the Tributary's capacity via 165,888 untreated stormwater gallons infiltrated annually.



RESILIENT AGRICULTURE

Project Highlight

INSTITUTIONALIZING SOIL HEALTH LAND VALUATION ON MICHIGAN FARMS

Delta Institute spent several years engaging landowners, land managers, and farmers to implement conservation practices on working lands in Michigan to improve environmental outcomes. Specifically, we seek to improve water quality in the Great Lakes Basin through the reduction of nutrient loading and runoff on farms throughout Michigan by creating economic incentives for the adoption of soil health management systems by integrating soil health indicators when calculating farmland property value.

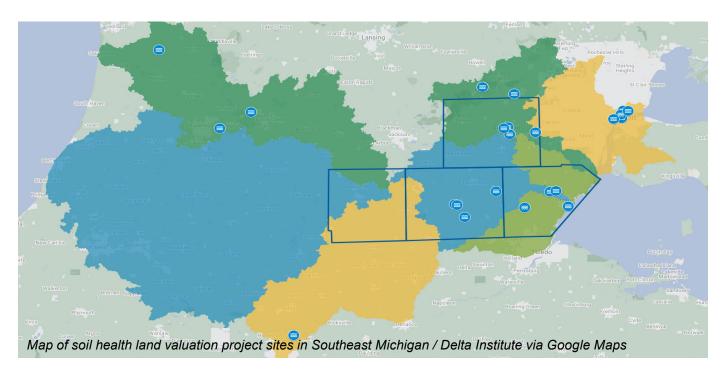
Our learnings built upon previous conservation efforts in Southeast Michigan that assessed current conditions and provided a roadmap of recommendations, while utilizing materials and findings from similar projects Delta has undertaken in other Midwestern geographies.



Our First Stage of Work: Current Conditions and Roadmap Recommendations in Southeast Michigan

To better understand the socioeconomic, environmental, and political dynamics that impact the success of these agricultural conservation programs, the project team at Delta Institute has compiled and summarized data on producer demographics, land use, cropping area, tenure status, conservation practices, and conservation program participation and outcomes.

We've also completed an assessment of potential mechanisms to increase adoption of conservation practices in Southeast Michigan that increase the sustainability of agricultural operations and improve water quality.



Stage Two: Why Our Work is Needed

Farmers face steep hurdles to successfully transition to conservation-focused, climate-resilient agriculture. Value propositions, ranging from improved drought/flooding resilience, greenhouse gas instruments, land appraisal and rent value increases, and other benefits from improving soil health through the adoption of conservation practices, remain unclear to many farmers.

VIEW THE REPORT

<u>Visit our website</u> to read more about these efforts to improve water and soil quality using economic incentives



INCORPORATING SOIL CONSERVATION PRACTICES INTO FARMLAND APPRAISAL IN SOUTHEASTERN MICHIGAN

MEMORANDUM PREPARED FOR FARMLAND BROKERS, APPRAISERS & CONSERVATIONISTS October 2022

SUSTAINABILITY & SUPPORT SERVICES

Project Highlight

DEVELOPING A CLEAN ENERGY, RESILIENCY, & SUSTAINABILITY PLAN FOR THE FOREST PRESERVE DISTRICT OF DUPAGE COUNTY

In Summer 2022, the Forest Preserve District of DuPage County began partnering with Delta Institute and Environmental Consulting & Technology, Inc. to create a comprehensive, equitable, partnership-driven, actionable, fundable, and measurable plan to advance the District's position as a regional leader in environmental sustainability.

The Plan has three overarching areas:

Clean Energy: We focused on assessing the feasibility of a number of energy efficiency, renewable energy, and alternative fuel vehicle strategies to help the District reduce its carbon footprint and greenhouse gas emissions



Forest Preserve District of DuPage County / Facebook

- Resiliency: Using Green Infrastructure, our team began exploring plans to help improve and preserve the District's stormwater management and water quality.
- Sustainability: The project team began reviewing opportunities to help the District advance its other environmental sustainability goals, including identifying new opportunities for addressing waste, recycling, and transportation.

In May 2023, our project team presented a Gaps, Barrier, and Opportunities report summarizing our findings. One noteworthy finding was that the District's activities have created significant reductions in greenhouse gas emissions, sequestering emissions through conservation land management. Ecosystem services eliminate the operations emissions of the District and reduce greenhouse gas emissions by an additional 900 metric tonnes – this is enough to offset approximately 50 DuPage County households' annual carbon footprints. We plan to release another guide soon that explores green infrastructure monitoring, evaluation, and maintenance.



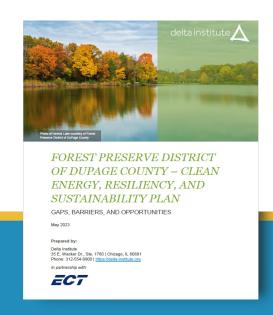
The report also provided detailed assessments for improving energy efficiency at several District buildings, opportunities for solar energy, and electric vehicle strategies. The opportunities presented demonstrate that the District is well-positioned to increase its usage of clean energy, which will produce long-term cost savings for District operations as well as the environmental benefits it provides. Our assessment showed that the FPDDC is already ahead of its peers in minimizing its GHG emissions from the built environment by using efficient equipment and installing renewable energy from solar photovoltaic and solar thermal operations.

Our partnership found opportunities for the District to reduce an additional 50,607 metric tons of carbon dioxide-equivalent greenhouse gas emissions from the atmosphere annually. According to the U.S. Environmental Protection Agency's Greenhouse Gas Equivalencies Calculator, this amount is comparable to removing 10,904 gasoline-powered vehicles from the road for one year – or the same amount of emissions that would be produced by burning 56 million pounds of coal.

Overall, the project team's findings demonstrate several new opportunities for the District to reduce its carbon footprint even further, increase its resiliency against climate change, and ultimately, continue to invest in long-term restoration, preservation, and stewardship of DuPage County's Forest Preserves.

VIEW THE PUBLICATION

We have highlighted opportunities to continue to improve and have considered electrification costs and benefits as part of this report. <u>Visit our website</u> to read the full report.



Project Highlight ASSISTING COMMUNITIES WITH WATER INFRASTRUCTURE PROJECTS IN US EPA REGION 5

All communities need access to safe, clean, and reliable water. The Bipartisan Infrastructure Law creates a historic opportunity to improve water infrastructure in communities. EPA's Water Technical Assistance provides hands-on support for communities to assess their needs, identify potential solutions, and develop funding applications. EPA is working with nonprofit technical assistance providers, like Delta Institute, located across the country that have extensive expertise in helping communities solve water challenges.

Delta and our partners, as one of the EPA Region 5 Environmental Finance Centers (EFCs), are providing targeted technical assistance centered around funding for projects that achieve the goals of either the Clean Water Act (i.e. natural sources/bodies of water that benefit the public) or the Safe Drinking Water Act (i.e. water specifically for human consumption, and administered by utilities/municipalities). These projects focus on water infrastructure for local governments, states, Tribal governments, and non-governmental organizations. Our goal is assisting communities to apply to their State Revolving Funds, while ensuring comprehensive collaboration with communities disproportionately impacted by climate change and/or lack of historical access to funding—inclusive of Tribal, BIPOC-majority, and environmental justice communities.

Over the next five years of EFC operations, we plan that more than 200 communities will benefit from our eligible clean water and drinking water finance technical assistance services. We will provide technical assistance to 30 communities in 2024, and plan to scale in 2025-2028 to serve at least 50 communities per year.



Our approach to technical assistance includes:

Targeted and focused services centered on the needs of partner communities.

A community may contact the EPA, or Delta Institute to fill out a technical assistance intake form, which you can view here. This begins the technical assistance process, which normally starts with an informational meeting to learn more about your community. Once we have an understanding a community's needs, we can identify specific services that are both helpful and timely for your community's project planning.

Meeting technical assistance recipients where they are in their project work.



EPA Region 5

Our EFC's approach to technical assistance will commence with and will be grounded within the water utility, municipality, and community needs, to then progress and work from that starting point.

Our services are informed by the technical, administrative, managerial, and financial realities of the communities we work within. This approach directly dovetails with Delta Institute's current and prior municipal- and community-based water infrastructure projects.

Culturally competent services that engage the broader community.

Our EFC's technical assistance will be provided in a culturally competent manner that supports partner communities to build trust. Earnest and consistent efforts will be made to support technical assistance recipients to engage the broader community, including harder-to-reach communities.

This approach directly reflects and coincides with Delta Institute's organizational focus on Diversity, Equity, and Inclusion; such community engagement efforts are a cornerstone of our water- and community-focused projects.



FY22-23 AUDITED FINANCIALS

Consolidated Statement of Financial Position as of June 30, 2023 and 2022 All amounts in USD (\$)

	2023	2022
Total Current Assets	1,996,075	2,035,539
Property and Equipment	18,364	23,017
Right-of-use Asset	639,063	679,558
Beneficial Interest in Trust	5,455,212	5,108,626
Total Assets	8,108,714	7,846,740
Total Liabilities	1,952,517	1,894,046
Total Net Assets	6,156,197	5,952,694
Total Liabilities and Net Assets	8,108,714	7,846,740

Consolidated Statement of Activities and Changes in Net Assets as of June 30, 2023 and 2022

Revenue:

Contributions	889,758	1,067,916
Government Grants	429,527	364,861
Contract Fees	403,083	477,586
Interest and other Income	19,318	(273)
Investment Income from Beneficial Trust	238,584	227,341
Change in Fair Market Value of Beneficial Trust	346,586	(1,153,475)
Gain on debt extinguishment	-	635,214
Total Revenue and Net Assets Released	2,326,856	1,619,170

Expenses:

Program Services	1,250,054	1,245,475
General and Administrative	683,605	601,837
Fundraising	189,694	208,885
Total Expenses	2,123,353	2,056,197
Net Assets - Beginning of Year	5,952,694	6,389,721
Net Assets - End of Year	6,156,197	5,952,694

Download the full annual audit at <u>delta-institute.org/who-we-are/#transparency</u>.

WAYS TO SUPPORT

Delta exists because environmental and economic issues hit communities—both urban and rural—through disinvestment, inequity, and policy decisions. We collaborate to solve systemic environmental and economic issues at the community level by focusing on the self-defined goals and needs that our partners share with us. We believe that acting now is not only a pressing climate change issue, but also an issue of environmental justice and equity.

Ultimately, Delta is helping to create a Midwestern region where all communities and landscapes thrive. Please join us by supporting our work for the year ahead and beyond.

Become a Sustainer

Several of our supporters make smaller monthly donations that add up over time for a larger, more impactful gift. Visit https://delta-institute.org/donate and select whether you would you're your gift to recur weekly, monthly, quarterly, annually, or simply make a one-time gift. You can cancel or adjust your recurring gift at any time by emailing development@delta-institute.org.



Donate gifts of stock and appreciated securities

In addition to claiming a charitable tax deduction for your contribution, by donating gifts of stock directly to Delta, you may be able to avoid paying capital gains taxes.



Retirement account Qualified Charitable Distributions

Also known as the "IRA Charitable Gift Rollover," this allows supporters at least 70½ years of age to donate directly through their IRAs without needing to claim the distribution as taxable income. Learn more about donating QCDs at https://delta-institute.org/ira-qcd.



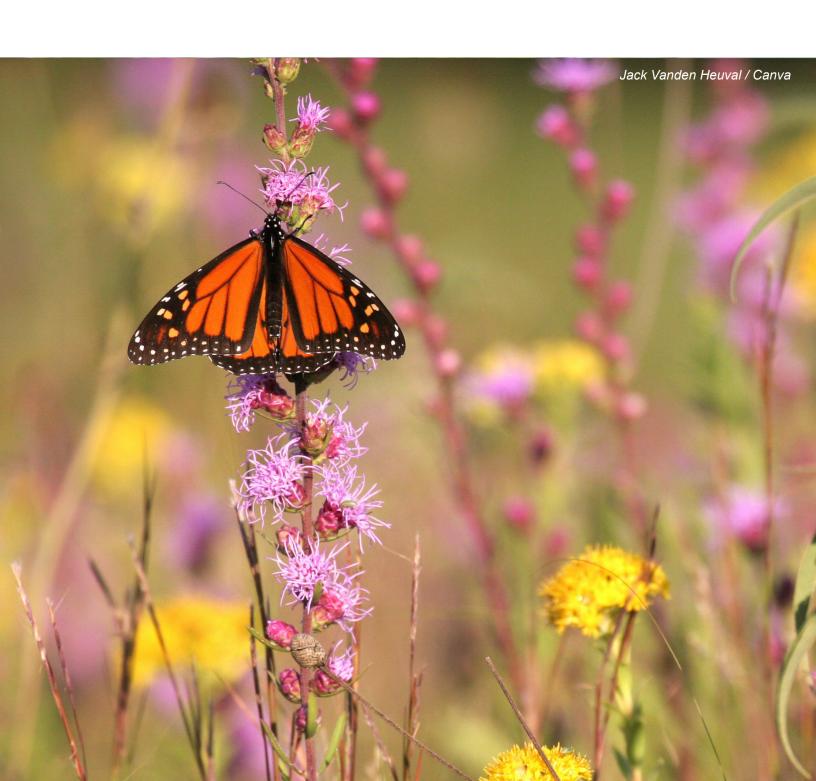
Leave a lasting legacy for the Earth

By naming Delta Institute as a beneficiary in your will, life insurance policy, or retirement account, you can make a long lasting impact to continue protecting the Earth for generations to come. Learn more making a planned gift at https://delta-institute.org/planned-giving.



Most importantly, please know that regardless if you wish to discuss planning options for a complex gift or if you simply want to chat more about the impact of your donation—no matter the size—we would love the opportunity to connect with you. Feel free to email Delta's Director of Donor Stewarship, Patrick T. Murphy, at pmurphy@delta-institute.org to set up time for a meeting or phone call. If you are considering making a planned gift or any of the complex gifts listed above, we also recommend you consult your attorney and/or financial planner throughout the process.

Thank you for investing in the Midwest!



FY22-23 DONOR ROSTER

For donors contributing between July 1, 2021 – June 30, 2023. Please accept our apologies for any donor roster errors, omissions, or preferred naming. If you have any questions, edits, or revisions, please contact us at development@delta-institute.org. Thank you for your kind support of Delta Institute!

INSTITUTIONAL

Abbott Laboratories

Achievers

AmazonSmile

Ameresco Donations

American Family Insurance Institute for

Corporate and Social Impact

Anonymous (12)

Arkes Family Foundation

BlueSnap

Bright Funds Network

Carbon Yield, LLC

Chicago Community Trust

Clayco

ClimeCo, LLC

CME Group

Comcast

CVS Health

Dr. Scholl Foundation

EarthShare

Ed Kaplan Family Institute for Innovation and

Tech Entrepreneurship

Elevate

Elizabeth Morse Genius Charitable Trust

Environmental Consulting & Technology, Inc.

Fogelson Foundation

Fred A. and Barbara M. Erb Family Foundation

Full Circle Foundation

Gaylord and Dorothy Donnelley Foundation

GE Foundation

Great Lakes Protection Fund

HCA Foundation

Helen V. Brach Foundation

Hunter Family Foundation

Illinois Department of Natural Resources

Johnson & Johnson

JPMorgan Chase Foundation

Knight Foundation

Lumpkin Family Foundation

Marsh & McLennan Companies

McDermott Family Charitable Fund

McDougal Foundation

MSI Express

National Fish and Wildlife Foundation

Network for Good

Oberweiler Foundation

Patterson Family Foundation

Peoples Gas Community Fund

PepsiCo

Prairie Rivers Network

(continued)

MSI Express

National Fish and Wildlife Foundation

Network for Good

Oberweiler Foundation

Patterson Family Foundation

Peoples Gas Community Fund

PepsiCo

Prairie Rivers Network

Roanhorse Consulting

RW Ventures

Savanna Institute

Solberg Manufacturing

Tomford Family Foundation

US Bank Foundation

USDA Forest Service

US FPA

Walder Foundation

Walter S Mander Foundation

Walton Family Foundation

Weaver Consultants Group

Willow Springs Charitable Trust

William Blair & Company

Wolfe Computer Associates

INDIVIDUALS

Nathan Aaberg

Brett Adlard

Carole Adlard

Ed Adlard

Eric Adlard

Joseph Adlard

Renee Adler

Amal Agharkar

Jaré Akchin

Liz Alexander

Nicole Allen



Pablo Alvarez

Karl Analo, J.D.

Ellen Anderson

Shannon Anderson

Kate Ansorge and Jon Kuta

Jass Antony

Helen and Michael Arkes

Kelly Aves

Ellie Bahrmasel

Zaiba Baig

Nitesh Bajaj

Arianne Bakelmun

Ashley Bakelmun

Carmelo Barbaro

William Barnard

Asha Barnes

Don and Gayle Bartell

Derek Barthel

Neerai Baxi

Tom Beck

Chloe Bell

Michael Berger

David Berkley

Andrew Bernhardt

Rachael Berthiaume

Bryan Biello

Mélina Blanc

Brian Bonanno

Alice Boomhower

Paul R. Botts and

Heather McCowen

Taylor Bradshaw

Ciara Braga-Henebry

Joseph Braun

Sage Brinton

Carol Brobeck, AICP

John Broderick

Stephen Brown

Tim Brown

Carla Bruni

Julia Buford

Nathaniel Burgos

Andrew Burroughs

Sarah Burv

Mark Cardwell

Margaret Cavanaugh

Jon Cheffings

Savitha Chelladurai

Tsz Chung To

Beth Churchill

Natalie Citro

Dustin Clark

John Clarke

Megan & Jimmy Conway

Justin Cooper

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Cathleen Costello

Tim Cycyota

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Dikshya Dahal

Rush Darwish

Michele Davies

Rob Davies

Tammi Davis

Diana De La Torre

Jessie Deelo

Angie Demo

Dawn Demo

Maddie Demo

Luke Dias

Kevin Dick

Robert Dick

Jamie DiRienzo

Julie Dorfman and Jerry Heist

Vivek Doshi

Adele Durfey

Matthew Elmore

Mary Eysenbach

Nick Faghihi

Kelly Farley

Sarah Farrell

Rolando Favela

Hunter Federle-McCabe

Doug Fogelson

David Fording

Jeff Fort

Natalie Foster

David Freed

Peter and Donna Freeman

Sidney Freitag-Fey

Lindley French

Erin Fry

Stef Funk

Ana Garcia-Doyle

Nanci Garoon

Beau Garrett

Taylor Gendel

Diane Gerrish

Julie Ghatan

Juliet Gilbert

Mark Gillingham

Andrea Glick

Susan Goeters Bradshaw

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Stephanie Hacker

Carrie Hall

Emma Hall

Niharika Hanglem

Helen Hardy

Stephen Harman

Michael Harrington

John Harris Madeline Hart Sana Haseeb

Salma Hatia

Travis Hawks

Kyndell Highland

Janice Hill

Ashley Hodges

Allison Hannon Holly and

John Holly

Alex Holtmeier

Nolan Hopkinson

Darby Hopper

Colleen Horan

Claire Howard

Tina Hrabak

Eric Hritsuk

Ian Hughes

Raju Huidrom

Alec lacovelli

Suzanne Ince

Carolina Irani

Maha Issa

Liston Jackson



Delta programs staff Lucas Chamberlain and Melina Blanc touring Northwest Indiana Tree Planting Consortium project site Oak Prairie County Park with Jacob Lovett, Craig Zandstra, and Aren Flint / Delta Institute

Michael Jehl Patrick Judd Beth A. Kalin Kevin Kalus John Kaminski Michelle Kaminski Matt Kane

Steve Kang Christine Keenan Maya Kelly Mike Kelly Erin Kenney

Spencer Kenney William Kenney Amberina Khan Fatima Khan

Maryam Khan Sarah Khan

Nishaat Killeen Jana Kinsman

Wesley Klein Sarah Knobloch

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Casey Koppelson Terry Kowalski David Krajnak Karina Kuchumov Mikhail Kuczmarski

Diane and Jeffrey Kuta

Yasmin Lalani Hyunjee Lee

Jordan Kuehn

Samantha Letscher

Megan Lewis Kasia Machaj Caitlin Madden Nidal Mahmoud Patricia Majchrowicz Elizabeth Marshall Paulina Martínez **Kevin Matos** Adam Matsil

Ann McCabe Nathan McCardel Ann McCullough

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Mark Mesle

Mary Kay Minaghan

Jay Moore

Nicholas Morrison

Darin Morse Zoe Morse Jeremy Moser Malcolm Mossman

Mark Murphy Patrick Murphy Annett Napoli

Christopher Newman

Olivia Niosi Angelika Noel Letitia Noel

Kevin Ogorzalek Joel Opio

Nigel Ouslan Nikhita Pai Sylvia Panek Sam Panitch Adam Panza

Jenny B. Par Todd Parker

Julia Parzen and Daniel

Johnson Akshar Patel Amee Patel



Photo by Sandra Steinbrecher

Mit Patel
Jo Pena
Rae Perez

Kendria Perry-Madden

Loretta Peterson Eric Phillips Jean Pogge Kyle Preuss

Christina Radmacher Suroor Raheemullah

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Charlie Rice-Minoso

Shelby Riggle Julie Rizzo

Vanessa Roanhorse

Joseph Rosa
David Rosenblatt
David Rosenheim
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Alicia Russo
Maryan Saleh
John Salvino

Hank Saunders and Richard Day

Tejaswita Sawant

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Kathleen Scambiatterra Naomi Schauer

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Barbara Schmidt-Bailey

Spike Schonthal
Katherine Schultz
Douglas Scott

Douglas Scott
Peter Scruggs
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Sabina Shaikh and Joseph

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Hannah Slodounik
Joan Smedinghoff
Jerome Smith
Tim Smith
Grace Snider
Travis Solberg
Kavita Sood
Adam Sorkin
Elinor Sorkin

Nick Souza Donald Spetter Jeffrey Spetter

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Nicolette Stosur-Bassett Lindsey Sullivan

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Jessica van der Vooren

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Jennifer Walling
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Journey Wenker
Cass Westover
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Jeff D. Williams
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Larry Witzling
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Katherine Yocum Musisi

Karen Youngblood Emily Zeisler Tess Zelechowski

Edward Zuckerman Joshua Zuckerman Margot Zuckerman



WHO WE ARE

As of June 30, 2023

This section lists Delta's Board of Directors, Delta Emerging Leaders, and Delta Staff as of the end of our fiscal year ending June 30, 2023. For current listings, please visit delta-institute.org/who-we-are/our-team.



DELTA BOARD OF DIRECTORS

Officers

Sanjiv K. Sinha, PE, PhD Board Chair CEO. Corvias Infrastructure Solutions

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Treasurer
Finance Committee Chair
Director of Strategy US East, Pattern
Energy Group

Lindsey Sullivan, J.D. Secretary 57 Stars, LLC

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Jaré Akchin Vice President for Jewish Community Impact, Third Plateau

Karl Analo, J.D. Counsel, Labor & Employment; Abbott Laboratories

Ashley Bakelmun Managing Director, RW Ventures, LLC

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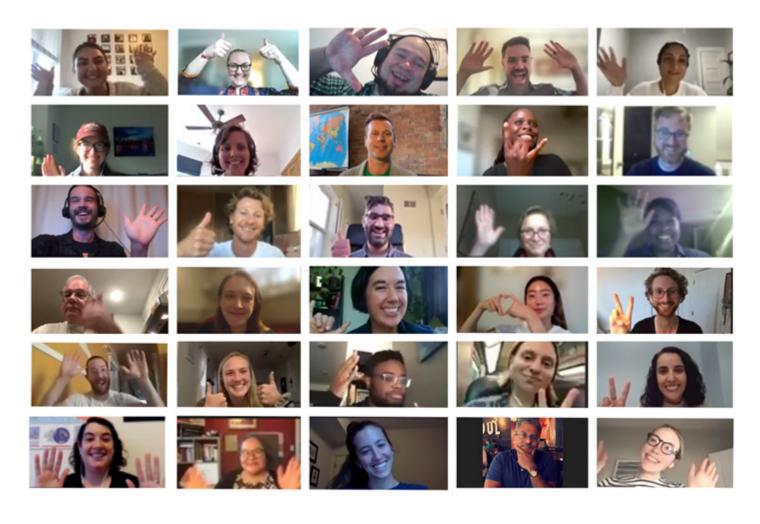
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